SWEDISH SMART AND CIRCULAR CITY DELEGATION

Hong Kong 13 – 15 October 2025

Business Sweden Hong Kong



The objective of this delegation is to provide a platform for dialogue, knowledge sharing, and business collaboration in smart and sustainable urban solutions

Objectives of the delegation

Strengthen Sweden's profile in Hong Kong

Position Sweden as a leader in innovative, sustainable, and circular urban solutions; showcase Swedish expertise in technology, policy, and business to Hong Kong stakeholders

Foster dialogue and knowledge exchange

Create a platform to share Swedish cutting-edge solutions in circular economy practices, waste management, renewable energy, and smart infrastructure with Hong Kong decision-makers

Drive business opportunities

Demonstrate how Swedish circular solutions can support Hong Kong's carbon neutrality goals and urban development; boost short- and long-term sales for Swedish companies in the Hong Kong market

Values for Swedish companies

Timely advantage

Capitalize on the Northern Metropolis' timeline and Hong Kong's sustainability push, securing a first-mover edge in a market eager for Swedish innovation

· Direct access to key buyers

Meet senior government officials shaping the Northern Metropolis and public projects, plus top developers and other important stakeholders

Exclusive market intelligence

Gain insights from local experts on government tenders, developer pipelines, and construction needs.

· Pitch your solutions

Showcase your energy-efficient systems, waste management tech, or smart city solutions directly to decision-makers in roundtables, positioning you as a frontrunner for government and private contracts

· Panel and networking spotlight

Speak at the Hong Kong-Swedish Sustainability Dialogue panel to showcase your expertise to government officials and industry leaders; network to build partnerships driving circular solutions in Hong Kong's urban landscape

Hong Kong's urban challenges intensify demand for cutting-edge smart and sustainable innovations

Key urban challenges



High population density and limited land. Hong Kong's area of 1,108 km² keep 7.5 million people (6,777 people/km²), but only 24% of the land is developable due to hilly terrain and country parks, causing congestion, pollution, and space constraints



Waste and resource overload. Hong Kong generates 15,637 tonnes of municipal solid waste daily (67% landfilled), with landfills reaching capacity by 2030; rapid economic growth increases energy use and emissions, threatening habitats



Climate change impact. Rising temperatures, frequent typhoons, and heavy rainfall exacerbate urban heat island effects, increasing cooling demands and straining infrastructure resilience



Aging infrastructure and population. Over 50% of buildings predate the 1980s, with inefficient systems unable to integrate RE; an aging population demands better accessibility



Energy inefficiency. Buildings drive 60% of carbon emissions, consuming 90% of electricity (coal 25%, gas 50%), with high energy use from air conditioning (40% of building energy) and lighting

In-demand solutions



Smart urban planning. Al-driven analytics and IoT-enabled compact technologies optimize high-rise urban spaces, reducing congestion and enhancing sustainable transport



PropTech. PropTech innovations such as Al-powered energy management systems and property management services focused on environmental and operational efficiency



Circular waste management technologies. Waste-to-energy technologies and recycling innovations; circular supply chains, sustainable finance models, and habitat preservation strategies to reduce landfill reliance and promote resource circulation



Smart sustainable retrofitting. Digital twins and IoT-enabled retrofits upgrade aging buildings with renewable energy and accessibility features, supporting an aging population

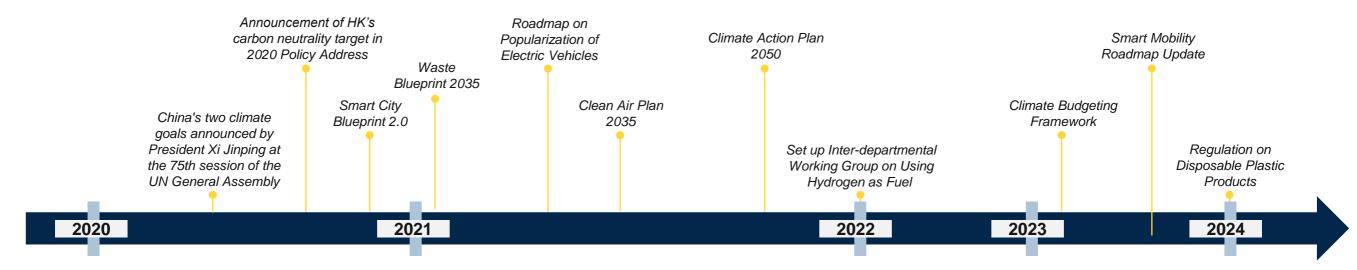


Smart energy and resilience optimization. Al-driven Building Management Systems and IoT-enabled smart technologies optimize energy use and enhance climate resilience in high-rise buildings, reducing emissions and cooling demands

Source: Hong Kong Government, Business Sweden analysis and desktop research

Government initiatives and timeline unveil Hong Kong's bold ambition for a sustainable smart future

Key government initiatives





Smart City Blueprint 2.0 – Outlines over 130 initiatives across six areas: Smart Mobility, Living, Environment, People, Government, and Economy, aiming to enhance urban management and quality of life through innovation and technology



Clean Air Plan 2035 – Sets a vision of "Healthy Living · Low-carbon Transformation · World Class," aiming for air quality on par with major international cities by 2035, with strategies in green transport, clean energy, and scientific management



Waste Blueprint 2035 – Targets "Waste Reduction · Resources Circulation · Zero Landfill" by reducing per capita municipal solid waste by 40-45% and achieving a 55% recovery rate by 2035, promoting circular economy practices



Climate Action Plan 2050 – Sets four decarbonization strategies — net-zero electricity, energy-saving buildings, green transport, and waste reduction — to achieve carbon neutrality by 2050

Source: Hong Kong Government, Business Sweden analysis and desktop research

Industry funding in Hong Kong supports adoption of sustainable smart technologies for transformation

Key government fundings

New Re-industrialization Funding Scheme

- Subsidizes manufacturers with up to HKD15 million on a 1:2 matching basis (government funds one-third, companies fund two-thirds) to set up smart production lines in Hong Kong, promoting advanced manufacturing and sustainability
- As of March 2024, 38 applications supported, involving 62 smart production lines, with HKD271 million from the Innovation and Technology Fund (ITF) and HKD696 million from companies

Green and Sustainable Fintech Proof-of-Concept Funding Support Scheme

 Offers up to HKD150,000 per project for technology companies to develop green fintech solutions (e.g., carbon trading, ESG analytics), fostering industry collaboration and commercial adoption of sustainable financial technologies

Green Tech Fund

- Provides up to HKD25.6 million per project to support R&D in green technologies for decarbonization, e.g., hydrogen energy and waste-to-energy solutions, encouraging industry adoption of sustainable practices
- As of February 2024, the Green Tech Fund had approved 30 projects, disbursing approximately HKD130 million from the ITF

Pilot Green and Sustainable Finance Capacity Building Support Scheme

 Subsidizes training for industry practitioners in green finance, extended to 2027, to enhance adoption of sustainable financial practices, supporting Hong Kong's carbon neutrality goal by 2050

Hong Kong's Northern Metropolis aims to transform 30,000 hectares into a highly advanced sustainable city ecosystem

Northern Metropolis (NM) overview

30,000 hectares **2,500,000**

(1/3 of Hong Kong's total area) Population

500,000 500,000

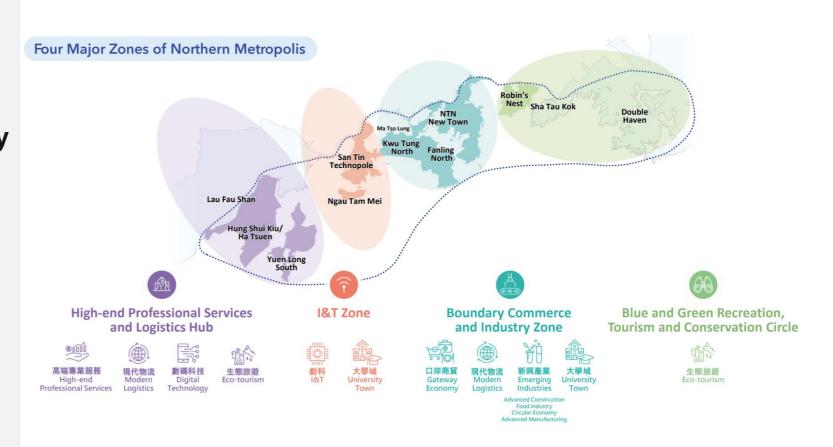
HKD224B* New intl. I&T city

Gov. expenditure/estimates for known projects

Vision

Development goals

- · Providing land and housing
- · Industry-driven planning and better home-job balance
- · Promoting integrating of the GBA
- · Infrastructure-led, railways as backbone
- Developing "Northern Metropolis University Town"
- Ecological conservation, urban-rural integration
- Developing diversified arts, culture, sports and youth facilities
- Establishing presence of government departments to drive development



Source: Hong Kong Government, Business Sweden analysis and desktop research

^{*} Around SEK280 billion as of 2025-05-15.

Northern Metropolis - Lau Fau Shan



Northern Metropolis - San Tin Technopole



Northern Metropolis - Ngau Tam Mei



Northern Metropolis - Ma Tso Lung



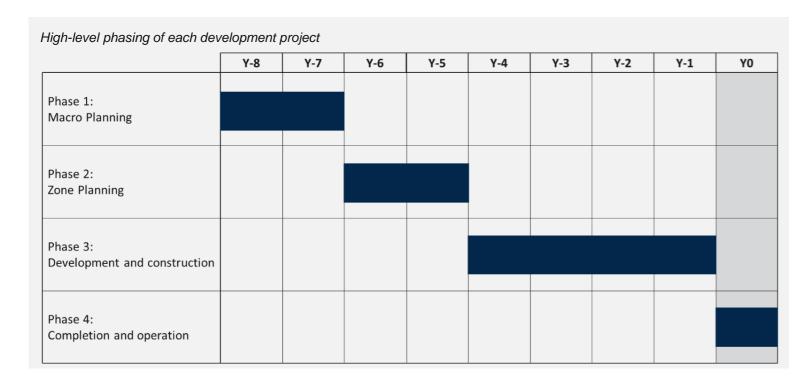
Northern Metropolis - New Territories North (NTN) New Town



NM project is projected to be finished over phases, with 40% of the development scheduled to be done by 2032 and a 6-8 year project development lead-time

Overall timeline for development areas

Stage 1:	Stage 2:	Stage 3:	Stage 4:
-2024	2024-2027	2027-2032	2032-2041
Release land use and development proposals for all new land development projects	Commence land resumption procedures for all major development	Finalize 40% of new development land and complete 40% of new flats	Finalize the rest of the development



Key highlights

- Development of the various zones and parts are done in phases
 - Macro planning starts around 8 years before completion of the development
 - A typical timeline for a project development to complete is 6 years from the end of the initial macro planning stage
- Contractors who wish to bid for tenders need to admitted into the approved list, and are evaluated based on set criteria:
 - Technical and management capability
 - Finance capability
 - Integrity management
 - Quality management
 - Safety
 - Set-up in Hong Kong as place of business

Source: Hong Kong Government, Business Sweden analysis and desktop research

Top developers show strong commitment to vast Northern Metropolis, driving sustainable urban transformation forward

Developer commitment overview

- On November 29, 2024, a landmark signing ceremony involved 85 enterprises committing to the NM
 - Included prominent Hong Kong, mainland Chinese, and international companies signing letters of intent with the SAR government
 - Additionally, 37 companies finalized 32 inter-business deals, valued at an impressive HKD100 billion, for the project
- Implications
 - Signalled a robust partnership between public and private sectors to drive this ambitious urban project forward
 - Demonstrated significant private sector investment and confidence in the NM's sustainable urban transformation potential
 - Highlighted the project's role as a leading hub for sustainable development in the GBA

②至今月之初を含えり及る事故で Septiment Micropials Application (Micropials Application A

Signing Ceremony for Enterprise Participation in Northern Metropolis Development on November 29

Key developers in NM

- New World Development:
 - Partners with CR Land for a Yuen Long South residential project (150,000 square feet, 720,000 square feet buildable, 1,800 units by 2027, construction starting 2025, with sustainable and smart city features)
 - Partners with China Merchants Shekou Group for a mixed-use project near Fanling and Sheung Shui (150,000 square feet, over 1 million square feet buildable, 2,000 flats, HKD15 billion, enhancing connectivity and sustainability)
- Sun Hung Kai Properties, CK Asset, Henderson Land, and New World Development: Signed letters of intent, collectively holding 106.3 million square feet of farmland to transform into sustainable urban communities
- Sino Land, Wheelock Properties, and China Overseas: Focus on innovation-driven residential and commercial developments, particularly in university town and innovation zones



The Financial Secretary, Mr Paul Chan, led a delegation of enterprise representatives to visit the NM on November 29

The developers' strong commitment accelerates the NM's transformation into an innovation hub, prioritizing sustainability through smart city principles and green infrastructure, setting a new standard in the GBA

These projects align with Hong Kong's goal of carbon neutrality by 2050, incorporating ecofriendly infrastructure like energy-efficient buildings and sustainable transport, making the NM a model for environmentally conscious growth

Source: Hong Kong Government, Business Sweden analysis and desktop research

Property developers are keen in exploring technologies to revolutionize sustainable real estate growth

Key interest areas of developers



- Create smarter properties to enhance tenant experiences and sustainability
 - Streamline operations for efficiency while ensuring healthier, energy-saving environments
 - Prioritize tenant satisfaction with personalized, technology-driven living spaces



- Revolutionize construction practices for greater efficiency, sustainability, and safety
 - Automate processes to cut costs and minimize environmental impact
 - Enhance worker safety by reducing on-site risks and hazards



- Build a responsible ecosystem for sustainability, community, and ethical governance
 - Strengthen community engagement through inclusive, aesthetically pleasing building designs
 - Ensure transparency in governance to meet regulatory and ethical standards



- Redefine construction practices to prioritize sustainability and innovative delivery
 - Accelerate project timelines while reducing waste for greener outcomes
 - Foster innovation to meet evolving demands for sustainable buildings



- Empower smarter decision-making across the entire property development lifecycle
 - Optimize investments and operations with data-driven insights for efficiency
 - Support sustainability by reducing energy use through intelligent systems



- · Lead real estate toward a net-zero future with liveable designs
 - Minimize environmental impact through energy-efficient systems and eco-friendly materials
 - Promote healthier living with spaces designed for wellbeing and cleanliness



We are interested in PropTech, for example, to save energy, enhance user experience, improve operational efficiency, with sterilization/cleaning tech and AI, alongside ConTech, art tech, social tech, and sustainability, for innovative real estate

Senior Innovation Manager, Sino Group

Source: Business Sweden interview, analysis and desktop research

Hong Kong's strategic position amplifies Swedish solutions for sustainable urban growth across the region

Map of Greater Bay Area



Hong Kong - strategic entry to the GBA

- The Guangdong-Hong Kong-Macao Greater Bay Area (GBA) is a vibrant region in Southern China, covering 56,000 sq. km and home to over 86 million people
 - Includes nine cities in Guangdong Province, Hong Kong and Macao
 - Aims to create a world-class city cluster by leveraging the unique strengths of each city, fostering economic integration, promoting sustainable development, enhancing global competitiveness, and improving residents' quality of life
 - One of China's most economically dynamic areas (GDP exceeded RMB 14 trillion in 2023)
- Swedish companies can use Hong Kong as a launchpad for the GBA
 - Hong Kong's financial hub status and legal framework make it an ideal base for Swedish tech firms targeting the GBA's RMB 14 trillion market
 - Projects like the Northern Metropolis' integration with Shenzhen creates opportunities to sell tech solutions in Hong Kong, amplifying regional impact, positioning Swedish firms as key players across the GBA's innovation ecosystem
 - Hong Kong's global reputation showcases Swedish tech solutions, earning confidence from GBA partners in cities like Shenzhen

The delegation will meet with government officials, as well as key stakeholders in the development value chain for insights and network for business dialogues

3-day program in Hong Kong, 13-15 October

Tentative program to be confirmed

Day 1	Day 2	Day 3
Welcoming briefing by Business Sweden		Meeting with multi-disciplinary consultant (e.g., AECOM, Arup)
Purpose: Walk through program and practicalities, Q&A	2 Meetings with leading property developers (e.g., Sun Hung Kai Properties, Sino Group, Henderson Land, MTR etc.)	Purpose: SE companies to introduce their solutions; Discuss topics, e.g. Sustainable urban design trends, circular economy applications, and consultancy needs for NM and beyond
Roundtable(s) with the Environment and Ecology Bureau and potentially other relevant government authorities	Purpose: SE companies to introduce their solutions; Discuss topics, e.g. developers' pain points and demand, and potential cooperations with Sweden	Meeting with leading construction company (e.g. Gammon Construction, Leighton)
Purpose: SE companies to introduce their solutions; Discuss topics, e.g. Circular economy policies, waste management strategies, renewable energy targets, and potential tenders for green urban projects		Purpose: SE companies to introduce their solutions; Discuss topics, e.g. Sustainable construction methods, waste reduction technologies, and integration into public/private projects like NM
Lunch	Lunch	Wrap-up lunch meeting
		Purpose: Reflections and discuss on potential next steps
Roundtable(s) with the Development Bureau and the Northern Metropolis Coordination Office + Site visit to NM Purpose: SE companies to introduce their solutions; Discuss topics, e.g. NM master plan, sustainable infrastructure needs (e.g., smart grids, green buildings), and		End of program
partnership opportunities	2 Meetings with leading property developers (e.g., Sun Hung Kai Properties, Sino Group, Henderson Land, MTR etc.)	
Hong Kong-Swedish Sustainability Dialogue: Panel & Networking	Purpose: SE companies to introduce their solutions; Discuss topics, e.g. developer's pain points and demand, and potential cooperations with Sweden	
Purpose: Co-hosted with relevant local association(s), featuring a panel of government official and industry leaders, followed by a networking cocktail with local stakeholders		

Note: The final program may subject to change based on local stakeholders' interest and availability

The delegation targets leading stakeholders for engagement during delegations to foster strategic partnerships

Examples of key local stakeholders

GOVERNMENT STAKEHOLDERS



- EEB oversees policies on environmental protection, conservation of natural ecology, climate actions, environmental hygiene, food safety, agriculture and fisheries, animal welfare
- In 2023, an Office of Climate Change and Carbon Neutrality was set up to manage the operation of government departments, take forward and coordinate the Government's strategies, policies and action plans for combating climate change
- Relevant areas to EEB: Decarbonization strategy, promotion and development of renewable / new energy
- Examples of strategies and funds led by EEB: Clean Air Plan for Hong Kong 2035, Hong Kong's Climate Action Plan 2050, Green Tech Fund

Development Bureau The Government of the Hong Kong Special Administrative Region of the People's Republic of China

- DEVB is responsible for planning, land and building development, and infrastructure development
- Relevant areas to DEVB: Land use planning, supply of land, optimum use of land resources, urban renewal, planning, management and implementation of public sector infrastructure development, Kau Yi Chau Artificial Islands, Northern Metropolis
- Examples of strategies led by DEVB: Hong Kong 2030+: Towards a Planning Vision and Strategy Transcending 2030, Northern Metropolis Action Agenda 2023

PROPERTY DEVELOPERS



- A leading listed developer delivering residential, commercial, and retail properties across HK
- · Operates in HK and China, with projects in cities like Guangzhou and Shanghai
- In May 2022, SHKP submitted three applications to the Town Planning Board for NM projects in Yuen Long, totalling nearly 27,000 units, indicating significant planned development
- Completed a land exchange agreement in July 2024 for a site in Fanling North, covering 98,898 sq. ft with a permissible gross floor area of 308,144 sq. ft, for a residential and commercial project expected to finish in phases from 2030
- SHKP's farmland reserves (23.6 million sq. ft under development as of 2021) position them to benefit from NM's growth



- Leading listed developer in HK, known for residential, commercial, and retail projects
- Operates a diverse portfolio across HK, China, Singapore, and Australia, with over 250 projects
- · Drives NM innovation through Sino Inno Lab, fostering GBA tech collaboration



- Major listed developer with extensive residential and commercial projects in HK
- Operates across HK and China's key cities, including Beijing and Shanghai
- Actively shapes NM with developments in Fanling North and Hung Shui Kiu, enhancing GBA integration



- Prominent listed corporation, blending rail and property development in HK
- Manages projects in HK and China, with a focus on transit-oriented developments
- · Key player in NM, integrating rail and urban projects for GBA growth

OTHER KEY PLAYERS

AECOM

- A global listed firm providing infrastructure consultancy for urban and transport projects
- Operates across HK, China, Australia, and Southeast Asia with extensive project portfolios
- Selected by the Civil Engineering and Development Department (CEDD) for engineering services in 2021 and, in a joint venture, for Package 3 of the New Territories North – San Tin/Lok Ma Chau Development Node in March 2025.
 Additionally, they are tasked with the Sam Po Shue Wetland Conservation Park study in 2025, part of NM's ecological strategy

ARUP

- An independent engineering consultancy delivering structural and urban planning solutions
- Covers HK, China, Singapore, and Australia with a broad project footprint
- In 2021, MTR Corp awarded Arup and AECOM a consultancy contract for the primary design of the Northern Link, a rail project integral to NM's connectivity, with construction planned for 2025–2034



- A major construction firm specializing in buildings, infrastructure, and civil engineering, with a history of large-scale infrastructure like airports, tunnels, and buildings
- · Active in HK, China, and Singapore, managing large-scale construction projects



- A prominent contractor under CIMIC Group, focused on construction and infrastructure projects
- · Spans HK, China, Southeast Asia, and Australia with diverse project experience

Note: The final program may subject to change based on local stakeholders' interest and availability **Source**: Company websites, Business Sweden desktop research

For further information about the delegation and to sign up, please reach out to:

CARRIE CHAN

Project Manager Hong Kong carrie.chan@business-sweden.se

JOHAN THURÉE

Market Manager Hong Kong johan.thuree@business-sweden.se



BUSINESS SWEDEN

HONG KONG

3606-7A, 36/F AIA Tower 183 Electric Road

North Point Hong Kong

Klarabergsviadukten 70 SE-111 64 Stockholm Sweden

Tel +46 8 588 660 00 www.business-sweden.se

